

FORWARD LOOK AGENDA ITEMS 2026

Standing Items

- Welcome and apologies
- Declarations of Interest
- Review Minutes of previous meeting and associated actions
- Chair's report
- Chief Inspector's report
- Finance report
- Head of Business and Performance Report (risk register and performance)
- Projects Update/s (Amendments to Regulation of Care Law & IT database for Professional Registration)
- Forward Look

Meeting Date	Item
27/28 January 2026 IP	<p>Workshop 27/01/2026</p> <ul style="list-style-type: none"> • Director of Mental Health and Adult Social Care • Chief Ambulance Officer • Assistant Chief Executive Officer • Governance Discussion/update • Skills and recruitment <p>Board 28/01/26</p> <ul style="list-style-type: none"> • Minister for the Environment to address the Board
25 February 2026 R	<p>Board 25/02/2026 To be deleted???</p>
21/22 April 2026 IP	<p>Workshop 21/04/2026</p> <ul style="list-style-type: none"> • Board and Annual Report – Publication event to prepare for (to coincide with publication date??) • Business Plan Objective Deep Dive <p>Board 22/04/2026</p>

14/15 July 2026 IP	<p style="text-align: center;">Workshop 14/07/26</p> <p style="text-align: center;">Board 15/07/26 Review of Constitution</p>
20/21 October IP	<p style="text-align: center;">Workshop 20/10/26 Engagement Event</p> <p style="text-align: center;">Board 21/10/26 Strategic Objectives/ Business Plan – Standing Item for November each year</p>
2 December 2026 R	<p style="text-align: center;">Board</p>

FORWARD LOOK AGENDA ITEMS 2027

Meeting Date	Item
January 2027	
February 2027	
April 2027	
July 2027	
October 2027	
December 2027	Strategic Objectives/ Business Plan – Standing Item for November each year